

2025 DRAFT BUDGET GENERAL OPERATING, CAPITAL, WATER, WASTEWATER, & USER FEES

TREASURER
OCTOBER 2, 2024

BUDGET SCHEDULE



September 18, 2024

(Regular Meeting)

• Council gave staff direction to prepare the 2025 Draft Operating (2%) & Capital (4.20%) Budgets.



October 16, 2024

(Regular Meeting).

- Budget Public Meeting
- Final budgets presented.
- Feedback from public



December 4, 2024

(Regular Meeting)

Budget By-laws passed

(Extended Regular Meeting)

- Staff to present Draft Operating Budgets and Capital Budgets
- Council deliberation, review and direction.

October 2, 2024

(Regular Meeting)

- All encompassing final budget presentation
- Council deliberation, review and direction



November 20, 2024

WHITEWATER REGION

Mission:

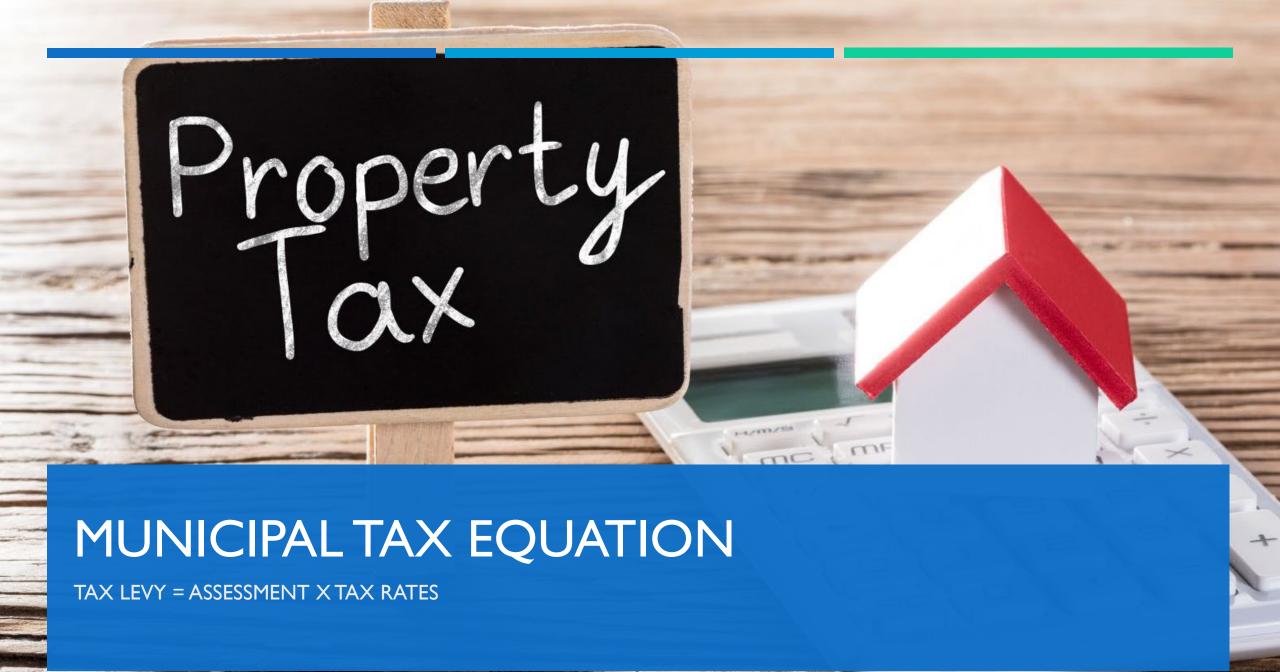
The Township of Whitewater Region delivers municipal services to a welcoming community.

Vision:

The Township of Whitewater Region maintains a rural quality of life by balancing sustainability and growth.

\$71,950

HOW MUCH IS A 1% LEVY INCREASE?



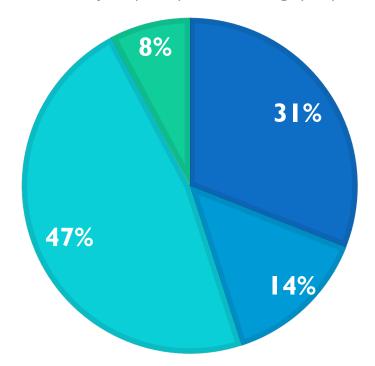
HOW IS A LEVY CALCULATED?

- Operating vs. Capital
- Total Expenses Grants User Fees Transfers from Reserves = Levy (tax levied upon residents)
- What does the levy cover?
 - Capital not covered through grants (CCBF/OCIF) or Reserves
 - Operating not covered through grants (OMPF/Canada Summer Jobs)

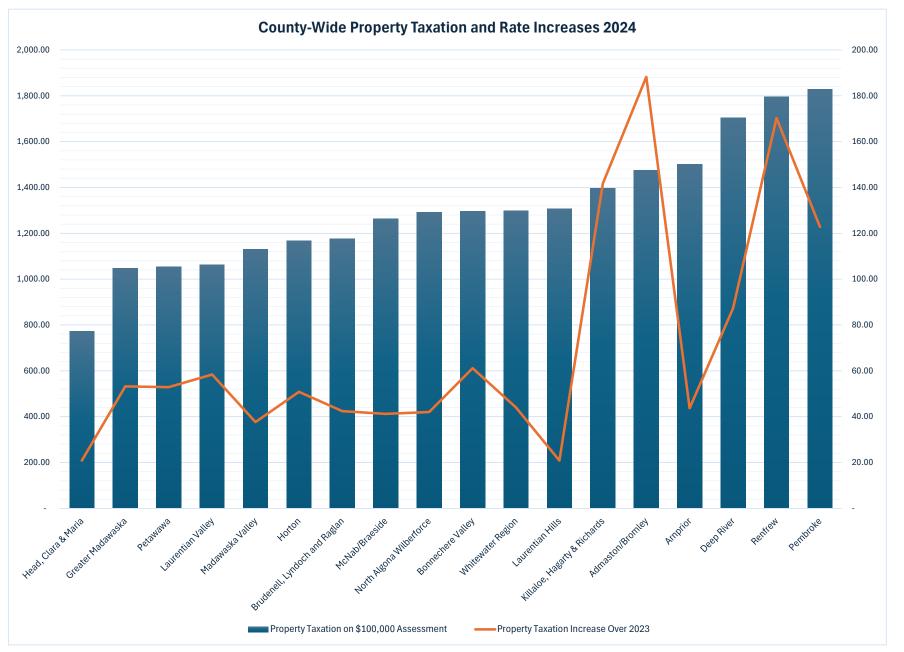
BREAKDOWN OF EVERY DOLLAR COLLECTED



■ Municipal (47%) ■ Policing (8%)



YOUR TAX DOLLAR (2024)



The blue bars illustrate total taxation values calculated using \$100,000 assessment.
(Municipal, County, & Education)

The orange line illustrates rate increases in 2024.

KEY HIGHLIGHTS

- Operating Increase 2.0% (net of growth)
 - Affordability
 - Maintaining Current Levels of Service
 - Inflation Pressures (3.0% average June to June)
 - Insurance (annual)

KEY HIGHLIGHTS

- Capital Increase 4.2%
- Funding Sources
 - Ontario Community Infrastructure Fund (OCIF)
 - Canada Community Building Fund (CCBF)
 - Tax, Reserves & Reserve Funds
- Criteria
 - Must Have, Can't Fail
 - Timing is Right
 - Annual Replacement
 - Strategically Important

TRANSFER TO RESERVES

| Name | 2024 Amount | 2025 Amount | Difference | Source |
|---------------------------------------|-------------|-------------|------------|---|
| Administration – Capital Reinvestment | \$404,442 | \$0 | -\$404,442 | Taxation (elimination of capital fund in operating) |
| Administration - Election | \$7,500 | \$7,500 | \$0 | Taxation |
| Emergency Measures – Flood Management | \$15,000 | \$10,000 | -\$5,000 | Taxation |
| Building Administration - Truck | \$3,700 | \$3,700 | \$0 | User Fees |
| Waste | \$34,425 | \$20,000 | -\$14,425 | User Fees |
| Landfill – Post Closure | \$20,000 | \$20,000 | \$0 | Taxation |
| Beachburg ORPC | \$16,000 | \$16,000 | \$0 | ORPC Dividends & Interest Earned |

QUESTIONS?

SALARIES & WAGES

SALARIES & WAGES – 2024 VS 2025

2024

| Total \$ | \$4,188,980 |
|----------|-------------|
| | |

• FTE 38.07

Total Full Time33

Casual

Students

Volunteer Fire Hours 8,750

2025

| Total | \$ |
|-------------------------|----|
|-------------------------|----|

FTE

Total Full Time

Casual

Students

Volunteer Fire Hours

* Includes 3.0% COLA

\$4,281,545*

37.82

33

9

7

8,750

^{**}Note: Volunteer Fire Hours not included in FTE values.

SALARIES & WAGES - GENERAL

| Department | 2024 | 2025 | % Change |
|-------------------------|--------------------|--------------------|----------|
| Council | \$ 174,300.00 | \$ 179,400.00 | 2.93% |
| Administration | \$ 791,500.00 | \$ 805,150.00 | 1.72% |
| Fire | \$ 431,550.00 | \$ 442,900.00 | 2.63% |
| Emergency Measures | \$ 11,030.00 | \$ 11,350.00 | 2.90% |
| Building | \$ 245,950.00 | \$ 255,825.00 | 4.02% |
| Animal Control | \$ 5,510.00 | \$ 5,675.00 | 2.99% |
| By-Law Enforcement | \$ 5,510.00 | \$ 5,675.00 | 2.99% |
| Planning & Development | \$ 155,850.00 | \$ 129,100.00 | -17.16% |
| Transportation Services | \$ 1,375,500.00 | \$ 1,400,450.00 | 1.81% |
| Environmental Services | \$ 262,150.00 | \$ 268,425.00 | 2.39% |
| Parks & Recreation | \$ 294,700.00 | \$ 316,425.00 | 7.37% |
| Economic Development | \$ 22,725.00 | \$ 54,275.00 | 138.83% |
| Recreation Facilities | \$ 314,550.00 | \$ 307,875.00 | -2.12% |
| Drainage | \$ 30,275.00 | \$ 31,050.00 | 2.56% |
| Total | \$ 4,121,100.00 | \$ 4,213,575.00 | |

SALARIES & WAGES – WATER / WASTEWATER

| Department | 2024 | 2025 | % Change |
|------------|-----------------|-----------------|----------|
| Water | \$ 48,480.00 | \$ 48,950.00 | 0.97% |
| Wastewater | \$ 19,400.00 | \$ 19,020.00 | -1.96% |
| Total | \$ 67,880.00 | \$ 67,970.00 | |

QUESTIONS?

DEBENTURES (DEBT)

| Name | 2024 Ending Balance | 2025 Payment | Outstanding Balance at end of 2025 | Year of Maturity |
|-----------------------------------|------------------------|--------------|------------------------------------|---------------------|
| Excavator | 80,444.00 | 81,072.00 | - | 2025 |
| Compactor (Drum Roller) | 64,256.00 | 32,660.00 | 32,339.00 | 2026 |
| Grader | 152,095.00 | 77,421.00 | 76,593.00 | 2026 |
| Tandem Plow Truck | 155,266.00 | 65,262.00 | 94,702.00 | 2027 |
| Anderson Watchhorn | 112,268.00 | 26,863.00 | 88,607.00 | 2029 |
| Fire Rescue & Pumper | 292,219.00 | 57,165.00 | 241,992.00 | 2030 |
| Morris Street Watermain Extension | 69,569.00 | 11,328.00 | 60,660.00 | 2031 |
| Cobden Combined Flow Reduction | 52,002.00 | 8,467.00 | 45,342.00 | 2031 |
| Olmstead-Jeffrey Lake Road | 2,182,420.00 | 302,987.00 | 1,960,489.00 | 2033 |
| Cameron St./Earl St./Vera Cres. | 2,297,128.00 | 313,360.00 | 2,085,004.00 | 2033 |
| Landfill Compactor | 861,431.00 | 104,654.00 | 789,339.00 | 2034 |
| Truelove, John & Crawford | 1,261,095.00 | 110,812.00 | 1,192,457.00 | 2039 |
| Cobden & Haley WTP | 912,435.00 | 84,943.00 | 872,075.00 | 2040 |
| Haley Distribution | 132,680.00 | 10,749.00 | 127,051.00 | 2041 |
| Fire Tanker | 301,062.00 | 19,365.00 | 289,989.00 | 2045 |
| Cobden WWTP | 5,610,320.00 | 303,938.00 | 5,472,550.00 | 2051 |
| TOTAL | 14,536,690.00 | 1,611,046.00 | 13,429,189.00 | |

DEBENTURE CHANGES

Landfill Compactor

- **\$861,431**
- 2 payments budgeted for 2025
- I0-year term

Debentures Paid Off

- Solar Panel
- Backhoe & Freightliner Tandem Truck

QUESTIONS?

GENERAL OPERATING

FINANCIAL INFORMATION RETURN CATEGORIES

General Government

- Governance (Council)
- Ad-Hoc Committees
- Corporate Management (Administration)

Protective Services

- Fire
- Police
- Emergency Measures
- Building Permit Inspection Services/Protective Inspection & Control

Transportation Services

- Roads (paved, unpaved, winter control)
- Streetlighting
- Airport

Environmental Services

- Landfill
- Curbside collection
- Water
- Wastewater

Recreation & Cultural Services

- Parks & Arenas
- Libraries and Museums
- Social Services
- Economic Development
- Tourist Booth

Planning & Development

- Planning & Zoning
- Industrial Park
- Drainage

GENERAL GOVERNMENT

GENERAL GOVERNMENT



Council



Office of the CAO



Finance



Human Resources



Legislative Services



Information Technology

COUNCIL & AD-HOC COMMITTEES

Council

Council

2024 Total Expenses \$242,300

2025 Total Expenses \$248,000

■ Total Increase \$5,700

Ad-Hoc Committees

- Muskrat Watershed Council Grant
 - **\$5,500**
 - No change

ADMINISTRATION & ADMIN BUILDING

Administration

| | 2024 Operating Expenses | \$1,626,971 |
|--|-------------------------|-------------|
|--|-------------------------|-------------|

2025 Operating Expenses \$1,207,675

Total Decrease of \$(419,296)

2024 FTE 7.27

2025 FTE 7.14

Capital Reinvestment Contribution \$(404,442)

iCompass subscription change \$(7,000)

■ Tax write-offs \$(15,000)

Admin Building

| | 2024 C | Operating | Expenses | \$60, | 700 |
|--|--------|-----------|----------|-------|-----|
|--|--------|-----------|----------|-------|-----|

2025 Operating Expenses \$72,250

Total Increase of \$11,550

Increase Building Repairs & Maint. \$ 10,000

QUESTIONS?

PROTECTION TO PERSONS & PROPERTY

PROTECTION TO PERSONS & PROPERTY

Fire

Policing

Emergency Measures

Building

Animal Control By-law Enforcement

FIRE & POLICING

Fire

| 2024 | Operating I | Expenses |
|-------------|-------------|----------|
|-------------|-------------|----------|

2025 Operating Expenses

Total increase of

2024 FTE

2025 FTE

Wages

Bunker Gear

Water Usage

\$692,622

\$751,800

\$ 59,178

1.33

1.33

\$ 11,000

\$ 38,000

\$ 10,000

Policing

| 2024 C | Operating | Expenses |
|---------------|-----------|-----------------|
|---------------|-----------|-----------------|

2025 Operating Expenses

Total increase of

Estimated OPP increase

Estimated Police Service Board

\$1,010,784

\$1,061,108

\$ 50,324

\$ 30,000

\$ 20,000

BUILDING DEPARTMENT



| 2024 Total Expenses | \$284,550 |
|---------------------------|------------|
| 2025 Total Expenses | \$278,375 |
| Total decrease of | \$(6,175) |
| 2024 FTE | 2.25 |
| 2025 FTE | 2.25 |
| Decrease in subscriptions | \$(15,000) |

BUILDING DEPARTMENT DEFICIT

| | 2024 | 2025 |
|--------------------|-----------|-----------|
| Budgeted Revenue | \$210,000 | \$184,500 |
| Budgeted Expenses | \$284,550 | \$278,375 |
| Budgeted Shortfall | \$74,550 | \$93,875 |

EMERGENCY MEASURES, ANIMAL CONTROL & BY-LAW

Emergency Measures

| | 2024 Operating Expenses | \$18,530 |
|--|-------------------------|----------|
|--|-------------------------|----------|

2025 Operating Expenses \$18,350

Decrease of \$ 180

2024 FTE 0.10

2025 FTE 0.10

By-law Enforcement

| | 2024 Operating Expenses | \$23,310 |
|---|--------------------------|----------|
| _ | ZOZ i Opciacing Expenses | Ψ23,31 |

2025 Operating Expenses \$23,475

Increase of \$ 165

2024 FTE 0.05

2025 FTE 0.05

Animal Control

| | 2024 Operating Expenses | \$15,610 |
|--|-------------------------|----------|
|--|-------------------------|----------|

2025 Operating Expenses \$14,775

Decrease of \$835

2024 FTE 0.05

2025 FTE 0.05

QUESTIONS?

TRANSPORTATION

TRANSPORTATION



TRANSPORTATION (ROADS)



STREETLIGHTS



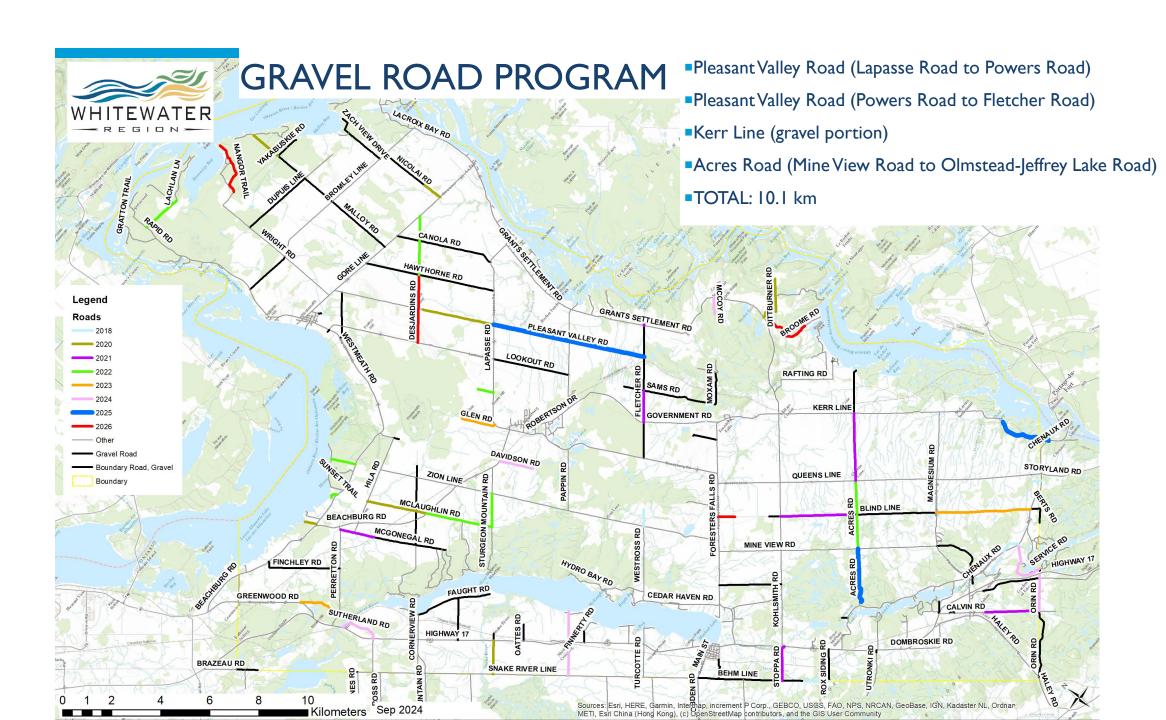
AIRPORT

TRANSPORTATION (ROADS)

| 2024 Operating Expenses | \$2,797,200 |
|-----------------------------|-------------|
| 2025 Operating Expenses | \$2,853,225 |
| Increase of | \$56,005 |
| 2024 FTE | 14.58 |
| 2025 FTE | 14.48 |
| Wages | \$24,950 |
| Fuel | \$(21,000) |
| Building Repairs and Maint. | \$10,000 |
| Line Painting | \$10,000 |
| Dust Control | \$5,000 |
| Gravel | \$15,000 |
| Guard Rails (new) | \$10,000 |
| Engineering (new) | \$10,000 |

USER FEES CHANGES

| Description | 2024 Fee | 2025 Proposed | Difference |
|------------------------------|---------------|---------------|------------|
| Private Road Sign | Cost Recovery | Remove | N/A |
| Utility Road Crossing Permit | \$250.00 | No Charge | \$250.00 |



STREETLIGHTS & AIRPORT

Streetlights

| • | 2024 Operating Expenses | \$7 | 0,200 | | 2024 Operating Expenses | \$25,000 |
|---|-------------------------|-----|-------|---|-------------------------|----------|
| • | 2025 Operating Expenses | \$7 | 1,000 | • | 2025 Operating Expenses | \$20,000 |
| | Increase | \$ | 800 | | Decrease | \$ 5,000 |

Airport

QUESTIONS?

ENVIRONMENTAL SERVICES

ENVIRONMENTAL SERVICES



Wastewater



Water



Recycling



Waste



Landfill

RECYCLING, WASTE & LANDFILL

Recycling • 2024 Operating Expenses \$364,375 • 2025 Operating Expenses \$147,500 • Decrease of \$(216,875) Waste • 2024 Operating Expenses \$259,600 • 2025 Operating Expenses \$355,475 Increase of \$ 95,875 Landfill • 2024 Operating Expenses \$381,700 • 2025 Operating Expenses \$404,575 • Increase of \$ 22,875 3.19 • 2024 FTE • 2025 FTE 3.19

USER FEE CHANGES

| Description | 2024 Fee | 2025 Proposed | Difference |
|---|----------|---------------|------------|
| Waste Collection Fee (2 Bags/week + unlimited | \$168 | \$168 | Nil |
| recycling) | | | |

USER FEE CHANGES

| Description | 2024 Fee | 2025 Proposed | Difference |
|---|-----------|---------------|------------|
| Minimum Charge (<200 kg) | \$21.00 | \$21.50 | \$0.50 |
| Tipping Fee | \$105.00 | \$107.50 | \$2.50 |
| Sorted Construction & Demolition | \$105.00 | \$107.50 | \$2.50 |
| Unsorted Loads (Loads which contain any materials that are mixed or improperly sorted) = x 2.5 Tipping Fees | \$210.00 | \$268.75 | \$58.75 |
| Trees/large branches/ stumps/ roots/ timber/logs | \$105.00 | \$107.50 | \$2.50 |
| Baled Agricultural Plastic | No Charge | \$107.50 | \$107.50 |
| Contaminated Soil | \$105.00 | Not Accepted | \$(105.00) |
| Boats | \$105.00 | \$107.50 | \$2.50 |

QUESTIONS?

RECREATION & CULTURAL SERVICES

RECREATION & CULTURAL SERVICES



Parks



Tourist Booth



Economic

Development



Arenas



Social Services



Libraries



Museum

RECREATION & CULTURAL SERVICES – PARKS

| 2024 | Operating | Expenses | \$417,800 |
|------|------------------|----------|------------|
| | ~ P ~ | | T , |

2025 Operating Expenses \$401,850

Decrease of \$(15,950)

2024 FTE 3.07

2025 FTE 3.27

• Wages \$21,725

Insurance* \$(34,950)

Insurance has been apportioned to facilities for 2025

RECREATION FACILITY OPERATIONS

| 2024 | Operating | Expenses | \$526, | ,650 |
|------|------------------|----------|--------|------|
| | | | | |

2024 Transfer to Reserves \$ 37,500

2025 Operating Expenses \$518,075

Decrease of \$ (8,575)

2024 FTE 3.58

■ 2025 FTE 3.38

- Cobden Operational
- Westmeath No Township ice operations
- Beachburg No Township ice operations
- Insurance has been apportioned to facilities for 2025 from Parks Budget

USER FEE CHANGES

| Description | 2024 Fee | 2025 Proposed | Difference |
|--|----------|---------------|------------|
| Organized Fishing Tournament (per Event) | \$265.48 | \$272.12 | \$6.64 |
| Organized Fishing Tournament (per Boat) | \$8.85 | Remove | \$(8.85) |
| ICE - Minor – Prime/Tournament | \$116.59 | \$119.51 | \$2.92 |
| ICE - School – Weekday | \$83.94 | \$86.04 | \$2.10 |
| ICE - Adult - Prime | \$172.56 | \$176.87 | \$4.31 |
| ICE - Adult – Weekday/Tournament | \$135.85 | \$139.25 | \$3.40 |
| ICE - Holiday Rate | \$184.68 | \$189.30 | \$4.62 |
| SLAB - Basic Rental | \$619.47 | \$634.96 | \$15.49 |
| SLAB - Auctions | \$292.03 | \$299.33 | \$7.30 |
| SLAB - Hourly | \$44.25 | \$45.36 | \$1.11 |
| SLAB - Hourly (half slab) | \$22.12 | \$22.67 | \$0.55 |

USER FEE CHANGES (CONT'D)

| Description | 2024 Fee | 2025 Proposed | Difference |
|--|----------|---------------|------------|
| COBDEN HALL RENTAL - with kitchen - Prime | \$65.00 | \$66.63 | \$1.63 |
| COBDEN HALL RENTAL - with kitchen - Weekday | \$26.55 | \$27.21 | \$0.66 |
| COBDEN HALL RENTAL - Basic Day (hall with kitchen) | \$265.49 | \$272.13 | \$6.64 |
| COBDEN HALL RENTAL - Basic Day (with bar and/or kitchen) | \$287.61 | \$294.80 | \$7.19 |
| COBDEN KITCHEN RENTAL ONLY | - | \$150.00 | \$150.00 |
| Rental Use Damage/Cleaning Fee | - | Cost Recovery | N/A |
| Covid-19 Cleaning Fee - when Required | \$17.70 | Remove | \$(17.70) |
| Cobden Arena Advertising - 4' x 8' - Wall advertising | | \$200.00 | \$200.00 |
| Cobden Arena Advertising - 3' \times 8' - Ice Surface Boards Advertising | | \$400.00 | \$400.00 |

TOURIST BOOTH & ECONOMIC DEVELOPMENT

Tourism

| | 2024 | Operating | Expenses | \$6,250 |
|--|------|------------------|----------|---------|
|--|------|------------------|----------|---------|

2025 Operating Expenses \$4,575

Decrease of \$(1,675)

Economic Development

| 2024 (| Operating Expenses | \$48,225 |
|---------------|--------------------|----------|
|---------------|--------------------|----------|

2025 Operating Expenses \$74,275

Increase of \$26,050

■ 2024 FTE 0.25

■ 2025 FTE 0.50

Allocation of Planner/EDO salary

SOCIAL SERVICES

- Social Services (Senior Program)
 - 2024 Operating Expenses \$34,620
 - 2025 Operating Expenses \$7,100
 - Decrease of \$(27,520)
 - Large repair of facility in 2024

LIBRARIES & MUSEUM

Libraries

| 2024 Operating Expenses | \$ 4,680 |
|---|----------|
|---|----------|

\$80,700

\$ 2,575

\$80,525

2024 Operating Grant

2025 Operating Expenses

2025 Operating Grant

Museum

| | 2024 | Operating | Expenses | \$6,950 |
|--|------|------------------|----------|---------|
|--|------|------------------|----------|---------|

2023 Operating Grant \$4,150

2024 Operating Expenses \$6,950

2024 Operating Grant \$4,150

QUESTIONS?

PLANNING & DEVELOPMENT

PLANNING & DEVELOPMENT



Planning

Drainage

PLANNING

| 2024 Operating Expenses | \$200,850 | | |
|-------------------------------------|------------|--|--|
| 2025 Operating Expenses | \$169,100 | | |
| Decrease of | \$(31,750) | | |
| 2024 FTE | 1.54 | | |
| 2025 FTE | 1.29 | | |
| Wages reallocated | \$(26,750) | | |
| Streetscaping reallocated to Ec Dev | | | |

DRAINAGE

Drainage (Municipal Drains)

| | 2024 Operating Expenses | \$6 | 2,450 | |
|---|-------------------------|-----|-------|---|
| • | 2025 Operating Expenses | \$6 | 3,350 |) |
| • | Increase of | \$ | 775 | |
| | 2024 FTE | 0.2 | 25 | |
| | 2025 FTE | 0.2 | 25 | |

QUESTIONS?

| | 2024 | 2025 | |
|------------------------------|--------------|--------------|---------|
| Operating Expenses | \$10,462,348 | \$10,052,850 | |
| Operating Revenue | \$3,850,200 | \$3,254,750 | |
| Balance to be funded by levy | \$6,612,148 | \$6,798,100 | REVENUE |
| Prior Year Levy | \$6,474,463 | \$6,612,148 | |
| % increase | 2.00% | 2.60% | |
| Expected Growth | | 0.60% | |
| % increase | | 2.00% | |

CAPITAL & SPECIAL PROJECT BUDGET

FUNDING SOURCES

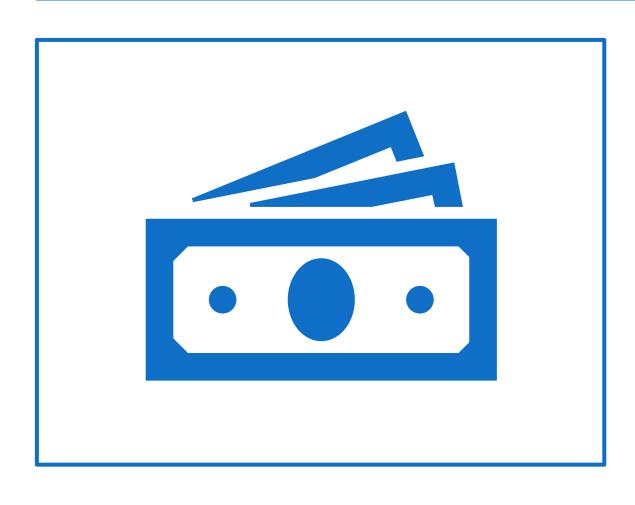
FUNDING SOURCES OCIF

- Ontario Community Infrastructure Fund
 - \$742,785 (2025 Allocation)
 - \$363,965 Allocated to General Capital
 - \$378,820 Allocated to Water/Wastewater
 - Calculated using forward looking Current Replacement Values (CRVs)
 - Eligible projects:
 - Capital construction of new core infrastructure
 - Capital maintenance for renewal, rehabilitation and replacement of core infrastructure
 - Asset Management software, training and third party condition assessments

FUNDING SOURCES CCBF

- Canada Community Building Fund (CCBF)
 - Formally known as Gas Tax Funding
 - \$236,620 (2025 Allocation)
 - Eligible Projects:
 - Construction, renewal or material enhancement of infrastructure
 - Remediation and redevelopment of brownfield sites
 - Initiatives that strengthen your municipality's ability to plan for the future

FUNDING SOURCES – TAX & RESERVES



- 2025 Taxation for Capital
 - **\$885,042** generated in 2025 tax levy, made up of:
 - \$582,852 from continuation of 2024 levy
 - \$302,190 proposed from 2025 levy
- Other Reserves
 - Working Capital
 - Development Charges
 - Water
 - Wastewater

QUESTIONS?

CAPITAL & SPECIAL PROJECTS



IDENTIFIED PROJECTS

- 89 Projects
- **\$19,250,000** total value
- Breakdown
 - 2 Economic Development
 - 3 Environmental Services
 - 8 General Government
 - I Planning & Development
 - 5 Protective Services
 - 36 Recreation & Cultural Services
 - 27 Transportation Services (2 with water and I with wastewater)
 - I Wastewater
 - 6 Water
- 53 considered replacements
- 36 considered new

PROPOSED CAPITAL & SPECIAL PROJECT: ECONOMIC DEVELOPMENT

| Description | Туре | Capital or Special Project | New/ Replacement | Cost | Funded By |
|---|----------------|-------------------------------|---------------------|----------|--------------|
| Banners and Streetscaping | Economic | Special Project | New | \$50,000 | Levy |
| Electric Vehicle / charging station (Grant) | Infrastructure | Capital | New | \$35,000 | ORPC Reserve |

PROPOSED CAPITAL & SPECIAL PROJECT: ENVIRONMENTAL SERVICES

| Description | Туре | Capital or Special Project | New/ Replacement | Cost | Funded By |
|--|----------------|----------------------------|---------------------|-----------|-----------------------------|
| Landfill Compactor | Equipment | Capital | New | \$861,431 | Debenture |
| Landfill ECA Amendment Application Fee | Infrastructure | Special Project | New | \$22,500 | Waste Management Reserve |

PROPOSED CAPITAL & SPECIAL PROJECT: GENERAL GOVERNMENT

| Description | Туре | Capital or Special Project | New/ Replacement | Cost | Funded By |
|---|----------------|----------------------------|---------------------|----------|-----------|
| Computers/software | Equipment | Capital | Replacement | \$30,000 | Levy |
| Asset Management Update for Compliance | Study | Special Project | New | \$40,000 | OCIF |
| BCA updates and assessment of town hall | Study | Special Project | New | \$25,000 | OCIF |
| Website Upgrade | Administration | Special Project | Replacement | \$17,700 | Levy |

PROPOSED CAPITAL & SPECIAL PROJECT: PROTECTIVE SERVICES

| Description | Туре | Capital or Special Project | New/ Replacement | Cost | Funded By |
|---------------------------------|-----------|-------------------------------|---------------------|-----------|-----------|
| Fire Tanker* | Fleet | Reserve | Replacement | \$330,000 | Levy |
| Fire Vehicle (9851 replacement) | Fleet | Capital | Replacement | \$70,000 | Levy |
| Extrication Equipment | Equipment | Capital | Replacement | \$50,000 | Levy |

^{*}Note – Total cost of Tanker is \$535,000 (2024 estimate)

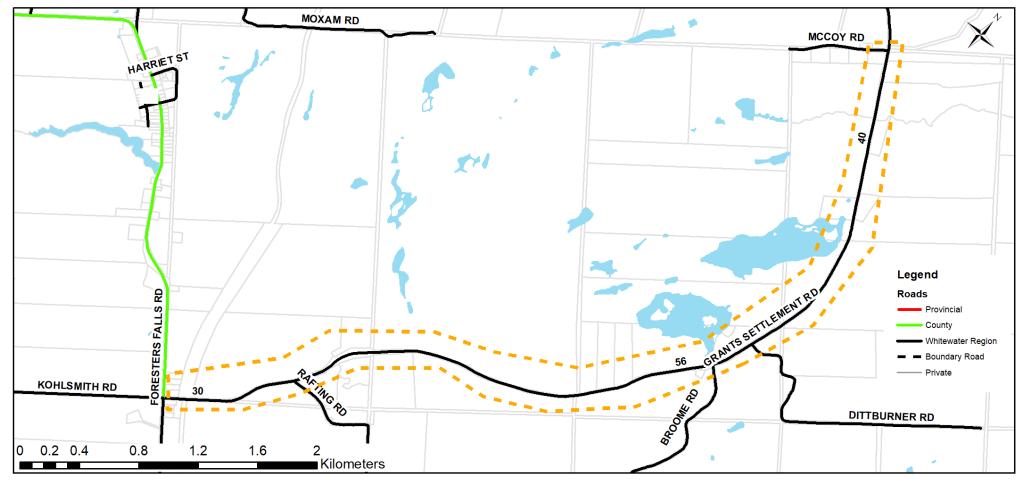
PROPOSED CAPITAL & SPECIAL PROJECT: RECREATION & CULTURAL SERVICES

| Description | Туре | Capital or Special Project | New/ Replacement | Cost | Funded By |
|---|----------------|-------------------------------|---------------------|-----------|-----------|
| Westmeath Boat Launch Planning/Rehab | Infrastructure | Special Project | Replacement | \$100,000 | CCBF |
| Cobden Arena - Ice Plant Electrical Panel | Building | Capital | Replacement | \$70,000 | CCBF |
| Structural Assessments for all 3 arenas | Building | Special Project | New | \$60,000 | CCBF |
| Cobden Arena - Flooring Replacement - Lobby/upstairs | Building | Capital | Replacement | \$25,000 | CCBF |
| Parks - Accessible Picnic Tables | Equipment | Capital | Replacement | \$15,000 | Levy |
| Cobden Arena - Tables and Chairs - Township Hall (Chairs) | Equipment | Capital | Replacement | \$10,600 | Levy |

PROPOSED CAPITAL & SPECIAL PROJECT: TRANSPORTATION SERVICES

| Description | Туре | Capital or Special Project | New/ Replacement | Cost | Funded By |
|---|----------------|----------------------------------|---------------------|-----------|-------------|
| Grader Mulching Head | Equipment | Capital | New | \$30,000 | Levy |
| Mineview Sand Shed Repair | Building | Capital | Replacement | \$17,500 | Levy |
| Sweeping Head & Tank for Sidewalk Tractor | Equipment | Capital | New | \$15,000 | Levy |
| Grants Settlement Road (Foresters Falls to McCoy) - DST | Infrastructure | Capital | Replacement | \$850,000 | OCIF & Levy |
| MacFarlane Road - DST | Infrastructure | Capital | Replacement | \$75,000 | Levy |
| Wallace & Simmons Drive - Asphalt | Infrastructure | Capital | Replacement | \$70,000 | CCBF & Levy |

GRANTS SETTLEMENT ROAD (FORESTERS FALLS ROAD TO MCCOY ROAD)









30, 40, 56 PCI Very Poor, Poor, Good





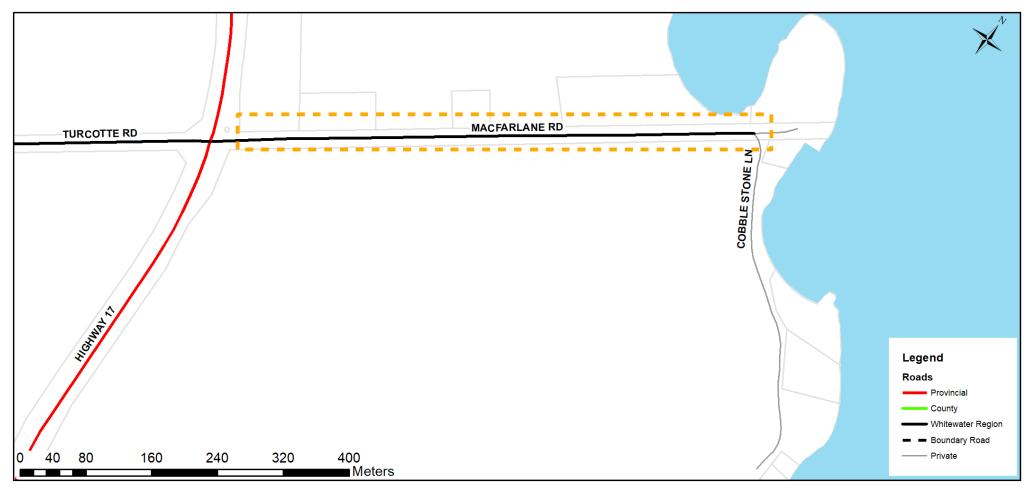








MACFARLANE ROAD - RESURFACING









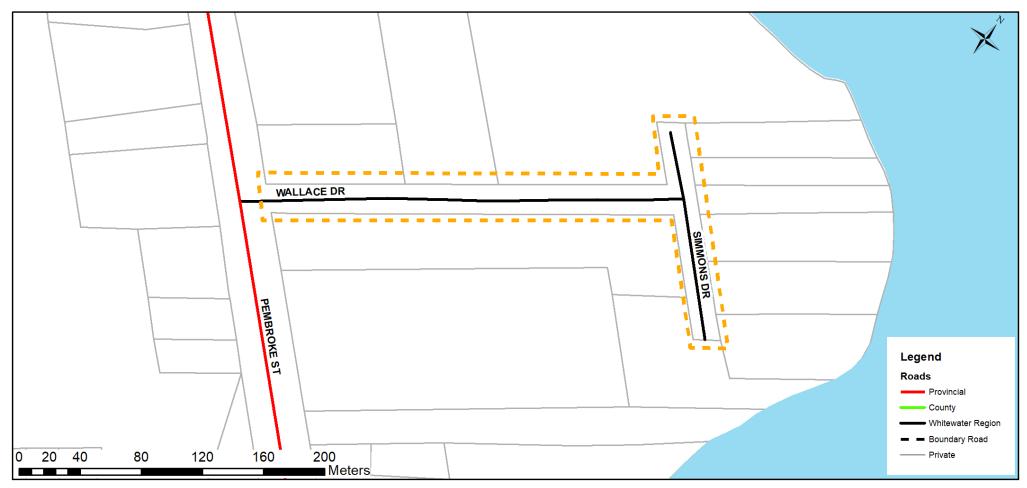






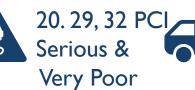


WALLACE & SIMMONS DRIVE - RESURFACING









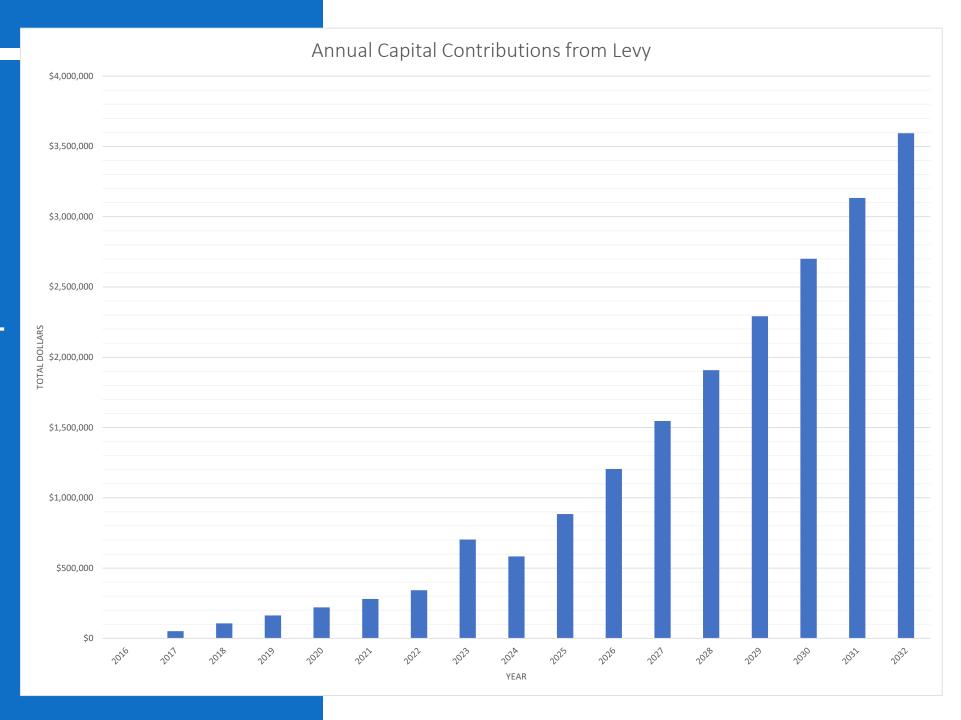








WHAT THE
CONTINUAL
COMMITMENT
TO 4.2% FOR
CAPITAL
REPRESENTS



QUESTIONS?

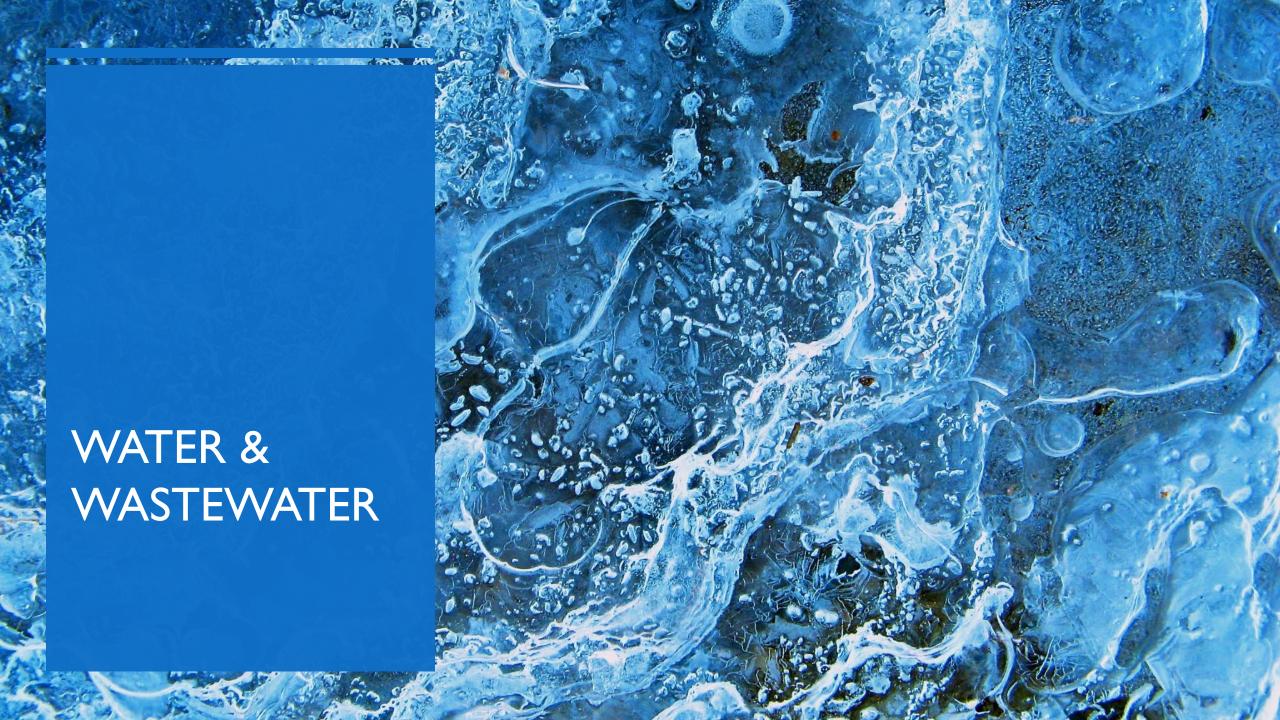
KEY HIGHLIGHTS

- Levy Increase 2.6% (Operating) less growth for Tax increase of 2.0%
 - Affordability
 - Maintaining Current Levels of Service
 - Inflation Pressures (3.0% average June to June)
 - Insurance (annual)
- Tax Increase 4.2% (Capital)
- Funding Sources
 - Ontario Community Infrastructure Fund (OCIF)
 - Canada Community Building Fund (CCBF)
 - Tax, Reserves & Reserve Funds
- Criteria
 - Must Have, Can't Fail
 - Timing is Right
 - Annual Replacement
 - Strategically Important

ESTIMATED EFFECT ON TAX RATES

| | 2025 | 2024 |
|-----------------------------------|------------|------------|
| Residential Tax Rate | 0.00778268 | 0.00732832 |
| Assessment | \$100,000 | \$100,000 |
| Tax per \$100,000 Assessment | \$778.27 | \$732.83 |
| Increase per \$100,000 Assessment | \$45.44 | |

| | 2025 | 2024 |
|--|------------|------------|
| Median Single Family Detached Assessment | \$179,000 | \$179,000 |
| Lower Tier Municipal Tax | \$1,393.10 | \$1,311.77 |
| Increase in Municipal Tax | \$81.33 | |



KEY HIGHLIGHTS

- Water increase 3.0%
 - Driving factors:
 - OCWA Contract
 - Debentures
- Wastewater increase 3.0%
 - Driving factors:
 - OCWA Contract
 - Debentures

WATER & WASTEWATER RATE INCREASE HISTORY

Water Rates

| | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 Proposed | 2026-2029 Proposed |
|---------------------------|------|------|------|------|------|------------------|-----------------------|
| Actual Increase | 21% | 9% | 2% | 9.3% | 8.5% | 3.0% | 8.8% - 6.9% |
| Rate Study Recommended | 20% | 10% | 10% | 10% | 10% | 8% | 6% down to 3% |

Wastewater Rates

| | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 Proposed | 2026-2029 Proposed |
|---------------------------|------|------|------|------|--------|------------------|-----------------------|
| Actual Increase | 20% | 30% | 5% | 12% | 12.55% | 3.0% | 3% - 2.75% |
| Rate Study Recommended | 20% | 60% | 5% | 4% | 3% | 2% | 2% |

WATER UNITS

| Class | 2024 # of Units | 2025 # of Units | Change |
|-------------------|-----------------|-----------------|--------|
| Residential | 892 | 895 | +3 |
| Small Commercial | 50 | 50 | 0 |
| Medium Commercial | 22 | 22 | 0 |
| High Commercial | 23 | 23 | 0 |
| Multi-residential | 113 | 113 | 0 |
| Metered | 3 | 3 | 0 |
| Total | 1,103 | 1,106 | +3 |

WATER RATES

| Class | 2024 Rate | 2025 Rate | Total Change | Billing Change |
|-------------------|------------|------------|--------------|----------------|
| Residential | \$1,173.33 | \$1,208.53 | \$35.20 | \$5.87 |
| Small Commercial | \$1,173.33 | \$1,208.53 | \$35.20 | \$5.87 |
| Medium Commercial | \$1,761.22 | \$1,814.06 | \$52.84 | \$8.81 |
| High Commercial | \$2,347.87 | \$2,418.31 | \$70.44 | \$11.74 |
| Multi-residential | \$938.67 | \$966.83 | \$28.16 | \$4.69 |
| Metered | \$2.041 | \$2.102 | \$0.061 | N/A |

WATER

| | Revenue | \$1,338,400 |
|---|---------------------------|-------------|
| • | Salary | \$48,480 |
| • | FTE | 0.41 |
| • | Contract | \$508,800 |
| • | Debt | \$210,000 |
| • | Electricity and Gas | \$74,400 |
| | Other (e.g. R&M, Capital) | \$286,900 |
| | Transfer to reserve | \$209,820 |
| | | |

| OCIF Transfer Fire Dept Usage Water Connect & Penalty Salary FTE Contract Debt Electricity and Gas Other (e.g. R&M, Capital) \$25 | | Revenue | \$ 1 | ,496,602 |
|--|---|---|-------------|----------|
| Fire Dept Usage Water Connect & Penalty Salary FTE Contract Debt Electricity and Gas Other (e.g. R&M, Capital) \$20 | | User fees | \$1 | ,377,700 |
| Water Connect & Penalty Salary FTE Contract Debt Electricity and Gas Other (e.g. R&M, Capital) \$25 | | OCIF Transfer | \$ | 100,502 |
| Salary FTE Contract Debt Electricity and Gas Other (e.g. R&M, Capital) \$20 \$30 \$40 \$20 \$ | | Fire Dept Usage | \$ | 10,000 |
| FTE Contract Debt Electricity and Gas Other (e.g. R&M, Capital) \$20 \$20< | | Water Connect & Penalty | \$ | 8,000 |
| FTE Contract Debt Electricity and Gas Other (e.g. R&M, Capital) \$20 \$20< | | | | |
| Contract \$55 Debt \$26 Electricity and Gas \$74 Other (e.g. R&M, Capital) \$25 | • | Salary | \$4 | 8,950 |
| Debt \$20 Electricity and Gas \$74 Other (e.g. R&M, Capital) \$22 | | FTE | 0.4 | 40 |
| Electricity and Gas \$74 Other (e.g. R&M, Capital) \$22 | | Contract | \$5 | 98,000 |
| Other (e.g. R&M, Capital) \$22 | | Debt | \$2 | .07,550 |
| | • | Electricity and Gas | \$7 | 4,400 |
| Transfer to reserve \$34 | | Other (e.g. R&M, Capital) | \$2 | 26,025 |
| | | Transfer to reserve | \$3 | 41,677 |

OCWA CONTRACT - WATER

2024

| Salaries & Management Fee | \$357,600 | Salaries & Management Fee | \$? |
|---|-----------|---|-------------|
| Chemicals | \$62,500 | Chemicals | \$? |
| Electricity | \$0 | Electricity | \$? |
| Supplies & Equipment | \$88,700 | Supplies & Equipment | \$ <u>?</u> |
| Total | \$508,800 | Total | \$598,000 |

2025 (estimated)

PROPOSED CAPITAL & SPECIAL PROJECT: WATER

| Description | Туре | Capital or Special Project | New/ Replacement | Cost | Funded By |
|----------------------------|----------|----------------------------|---------------------|----------|-----------|
| Generator Fencing - Cobden | Building | Capital | New | \$15,000 | Rates |

WASTEWATER UNITS

| Class | 2024 # of Units | 2025 # of Units | Change |
|-------------------|-----------------|-----------------|--------|
| Residential | 387 | 388 | +1 |
| Small Commercial | 36.5 | 36.5 | 0 |
| Medium Commercial | 14 | 14 | 0 |
| High Commercial | 10 | 10 | 0 |
| Multi-residential | 79 | 79 | 0 |
| Metered | 3 | 3 | 0 |
| Total | 529.5 | 530.5 | +1 |

WASTEWATER RATES

| Class | 2024 Rate | 2025 Rate | Total Change | Billing Change |
|-------------------|------------|------------|--------------|----------------|
| Residential | \$1,901.73 | \$1,958.78 | \$57.05 | \$9.51 |
| Small Commercial | \$1,901.73 | \$1,958.78 | \$57.05 | \$9.51 |
| Medium Commercial | \$2,851.92 | \$2,927.48 | \$85.56 | \$14.26 |
| High Commercial | \$3,803.39 | \$3,917.49 | \$114.10 | \$19.02 |
| Multi-residential | \$1,521.89 | \$1,567.55 | \$45.66 | \$7.61 |
| Metered | \$4.914 | \$5.016 | \$0.102 | N/A |

WASTEWATER

| | Revenue | \$1,095,200 |
|---|---------------------------|-------------|
| • | Salary | \$19,400 |
| | FTE | 0.16 |
| • | Contract | \$427,800 |
| • | Electricity and Gas | \$139,100 |
| | Debt | \$318,000 |
| | Other (e.g. R&M, Capital) | \$178,500 |
| • | Transfer to reserve | \$12,400 |
| | | |

| • | Revenue | \$1,413,568 |
|---|-----------------------------------|-------------|
| | OCIF Transfer | \$278,318 |
| | Penalty | \$7,600 |
| • | Salary | \$19,020 |
| ٠ | FTE | 0.15 |
| ٠ | Contract | \$473,950 |
| • | Electricity and Gas | \$139,100 |
| ٠ | Debt | \$318,000 |
| • | Other (e.g. R&M, Capital) | \$230,650 |
| • | Transfer to reserve | \$232,848 |

OCWA CONTRACT - WASTEWATER

2024

| • | Salaries & Management Fee | \$286,450 | • | Salaries & Management Fee | \$? |
|---|---------------------------|------------------|---|---------------------------|-----------|
| • | Chemicals | \$81,000 | • | Chemicals | \$? |
| ٠ | Sludge | \$0 | • | Sludge | \$? |
| • | Electricity | \$0 | • | Electricity | \$0 |
| ٠ | Supplies & Equipment | \$ <u>60,350</u> | • | Supplies & Equipment | \$? |
| • | Total | \$427,800 | • | Total | \$473,950 |

2025 (estimated)

PROPOSED CAPITAL & SPECIAL PROJECT: WASTEWATER

| Description | Туре | Capital or Special Project | New/ Replacement | Cost | Funded By |
|---------------------------|-----------|----------------------------|---------------------|----------|-----------|
| Electric Chain Lift | Equipment | Capital | New | \$30,000 | Rates |
| Permeate Rotary Lobe Pump | Equipment | Capital | Replacement | \$35,000 | Rates |

WATER & WASTEWATER COMBINED

| Class | 2024 Rate | 2025 Rate | Annual Change | Billing Change |
|-------------------|------------|------------|---------------|----------------|
| Residential | \$3,075.06 | \$3,167.31 | \$92.25 | \$15.38 |
| Small Commercial | \$3,075.06 | \$3,167.31 | \$92.25 | \$15.38 |
| Medium Commercial | \$4,613.13 | \$4,751.53 | \$138.39 | \$23.07 |
| High Commercial | \$6,151.27 | \$6,335.80 | \$184.54 | \$30.67 |
| Multi-residential | \$2,460.56 | \$2,534.38 | \$73.82 | \$12.30 |
| Metered | \$6.96 | \$7.16 | \$0.20 | N/A |

ESTIMATED EFFECT ON MEDIAN SINGLE FAMILY DETACHED*

| | MUNICIPAL TAX, WATER AND WASTEWATER** | MUNICIPAL TAX AND WATER** | MUNICIPAL TAX ONLY** |
|----------------|---------------------------------------|---------------------------|----------------------|
| 2024 | \$4,526.06 | \$2,624.33 | \$1,451 |
| 2025 | \$4,708.3 I | \$2,749.53 | \$1,541 |
| Change | \$182.25 | \$125.20 | \$90 |
| Monthly Change | \$15.19 | \$10.43 | \$7.50 |

^{*}Based on \$198,000 assessment.

^{**}Does not include Education or County portion of property taxation.

QUESTIONS?

BUDGET SCHEDULE



September 18, 2024

(Regular Meeting)

 Council gave staff direction to prepare the 2025 Draft Operating (2%) & Capital (4.20%) Budgets.



October 16, 2024

(Regular Meeting).

- Budget Public Meeting
- Final budgets presented.
- Feedback from public



December 4, 2024

(Regular Meeting)

• Budget By-laws passed

(Extended Regular Meeting)

- Staff to present Draft Operating Budgets and Capital Budgets
- Council deliberation, review and direction.

October 2, 2024

(Regular Meeting)

- All encompassing final budget presentation
- Council deliberation, review and direction



November 20, 2024

THANK YOU